



Almacenamiento de electricidad:
transición energética, estabilidad del
sistema, mercados y rentabilidad

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ESS: EUDER STORAGE SYSTEMS

DEVELOPMENT OF BATTERY ENERGY STORAGE SYSTEMS

ESS: Key facts

Aim

- Development of power storage plants
- Standalone and co-located (with third parties)
- Geographical scope: Spain and Portugal – by now.

Highlights

- Part of Euder Energy Group. JV with Terranova Iniciativas.
- Team with strong development capabilities and solid technical, regulatory and financial background.
- Proven track record.
- Already developing storage plants.
- **Early movers**: Capture **since 2022** opportunities in the emerging storage market

Expertise in the whole value chain





ELECTRICITY STORAGE

STATE OF THE ART OF A NEW POWER ACTIVITY:
REQUIREMENT (WHY), TECHNOLOGY (WHAT),
MARKETS (HOW)

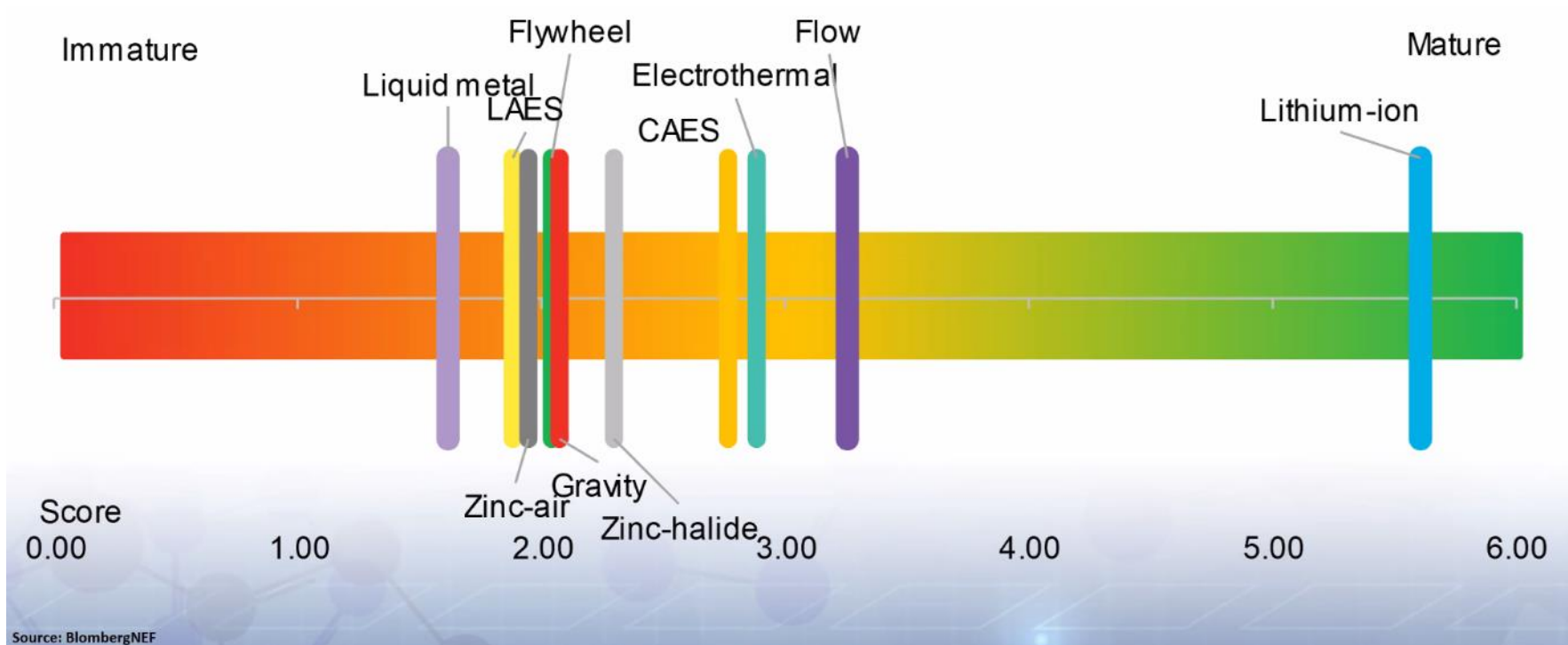
Storage: Key to energy transition

A reality that has become mainstream worldwide. Keys:

- 100% renewable sourced, which are generally not “manageable”.
- It is required capacity guarantee -> produced energy to be stored to match generation and demand.
- Electrification of energy, especially transport (EV), domestic and tertiary sector -> significant increase in power demand.
- Non-electrifiable uses (industry, aviation, shipping, ...) -> Hydrogen -> even more demand.
- Grid requirements with reduced synchronous generation -> management and control.

Comply with increasingly restrictive requirements due to new grid codes and regulation.

Maturity of storage technologies



Lithium (electrochemical) is the most mature technology short-term, further to pumped hydro (mainly). BESS are extremely compact, with scarce impact on terrain and environment.

Regulatory framework of storage in Spain

The mandate of Directive 2019/944 is clear and MANDATORY (transposition in Spain within 2023 – new market actors: storage and demand aggregators). **Installation and operation of storage basically already regulated:**

- RD-Law 23/2020: Modifies Law 24/2013 introducing storage as an actor of the electrical market.
- RD-Law 6/2022: Modifies RD 1955/2000 (regulation of power activities and permitting) assimilating storage to generation whenever there is no more specific regulation -> enables standalone storage.
- RD-Law 14/2022: Modifies RD 413/2014 (RES power production) establishing specific retributive provisions -> enables market trading.
- RD 1183/2020: Storage is assimilated to generation; hybrid plants are enabled.
- CNMC 3/2020 and R.D. 148/2021: Energy from the grid for storage is excluded from grid charges.

Detail regulation still being developed:

- Operation procedures (grid codes) still being developed for grid access conditions (P.O.12,2) and participation in non-frequency services and resolution of technical constraints (recognized by Resolution CNMC 8-9-22), and integration of hybrid plants in programming process (P.O. 3.1; P.O. 3.2; P.O. 3.7; P.O. 3.8; P.O. 3.11; P.O. 9.2; P.O. 9.3; P.O. 14.1; P.O. 14.4; and P.O. 14.8.).
- New NTS 3.x (plant certification including storage)

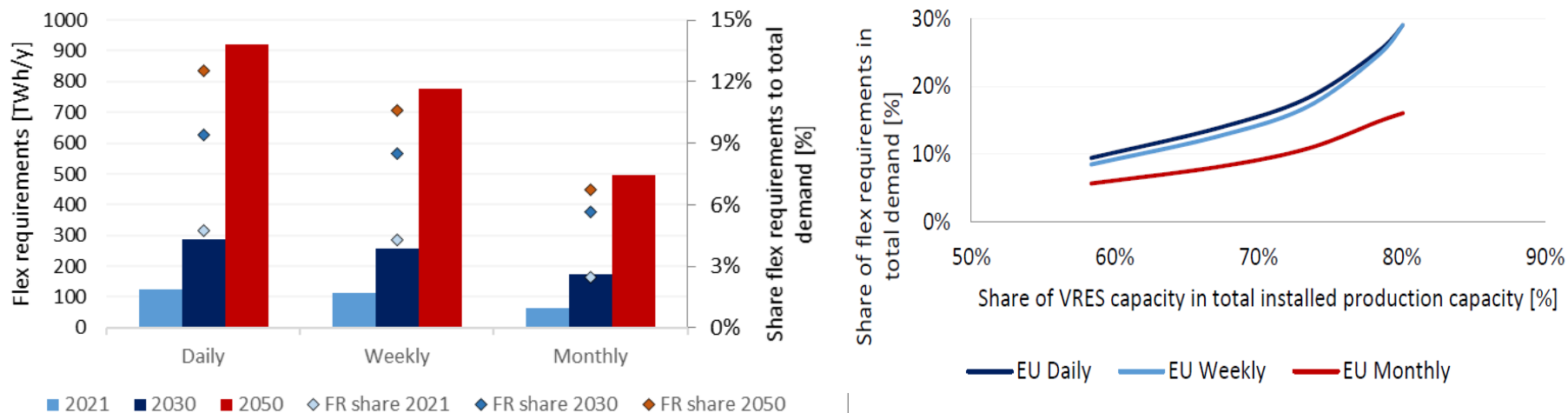
New additional regulation expected: Transposition of storage and demand aggregation as actors in the power sector, additional support provisions (RepowerEU, etc.), capacity markets, specific storage tenders, grid codes for DC measurement and grid forming operation, black start?, grid capacity tenders?

EUDER STORAGE SYSTEMS is actively involved in the Regulatory Framework development with MITERD and REE

The Spanish administrative environment at a glance

Bloque	Tema	MITECO	REE	CNMC	IDAE	OMIE	CE
1. Acceso y Conexión	Acceso ALM stand-alone		X	X			
	PO 12.2		X	X			
	Grid Forming		X	X			
	Concursos de acceso	X	X	X			
2. Tramitación	Varios	X (+ CCAA)					
3. Medio ambiente	Varios	X (+ CCAA)					
4. Tramitación urbanística	Varios	X (+ CCAA)					
5. Participación en mercado	Gestionabilidad y PPOO	X	X	X			
6. Peajes, cargos e impuestos	Varios	X	X	X			
7. Marco retributivo	Participación en mercado	X	X	X			
8. Ingresos	Mecanismo de capacidad	X	X				X
	Otros ingresos	X	X	X	X	X	X
	Reforma de mercado CE	X	X	X			X
9. Ayudas	Convocatorias PERTE	X			X		X

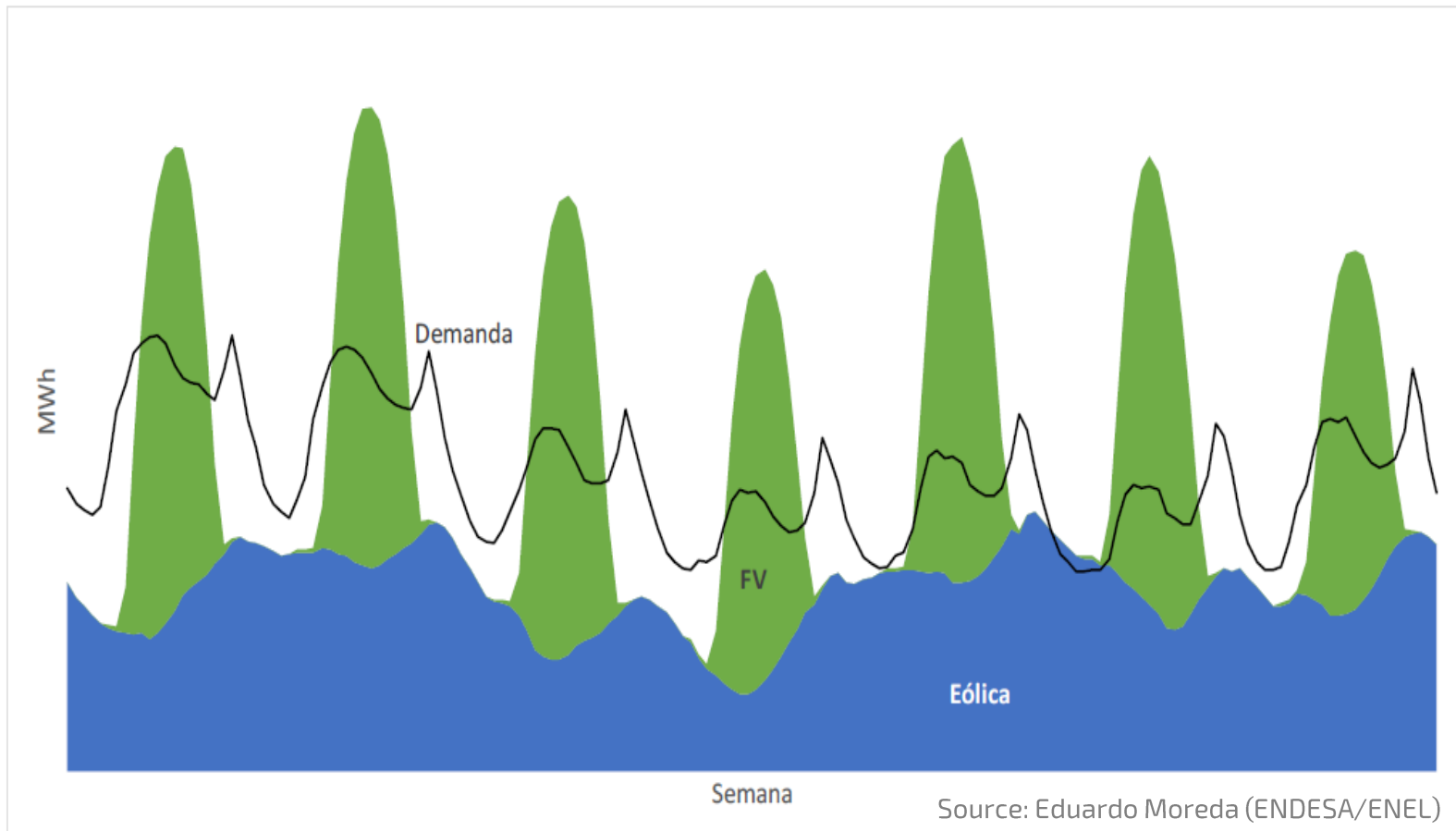
‘Strongest legislative treatment yet’ in new EC Electricity Market Design



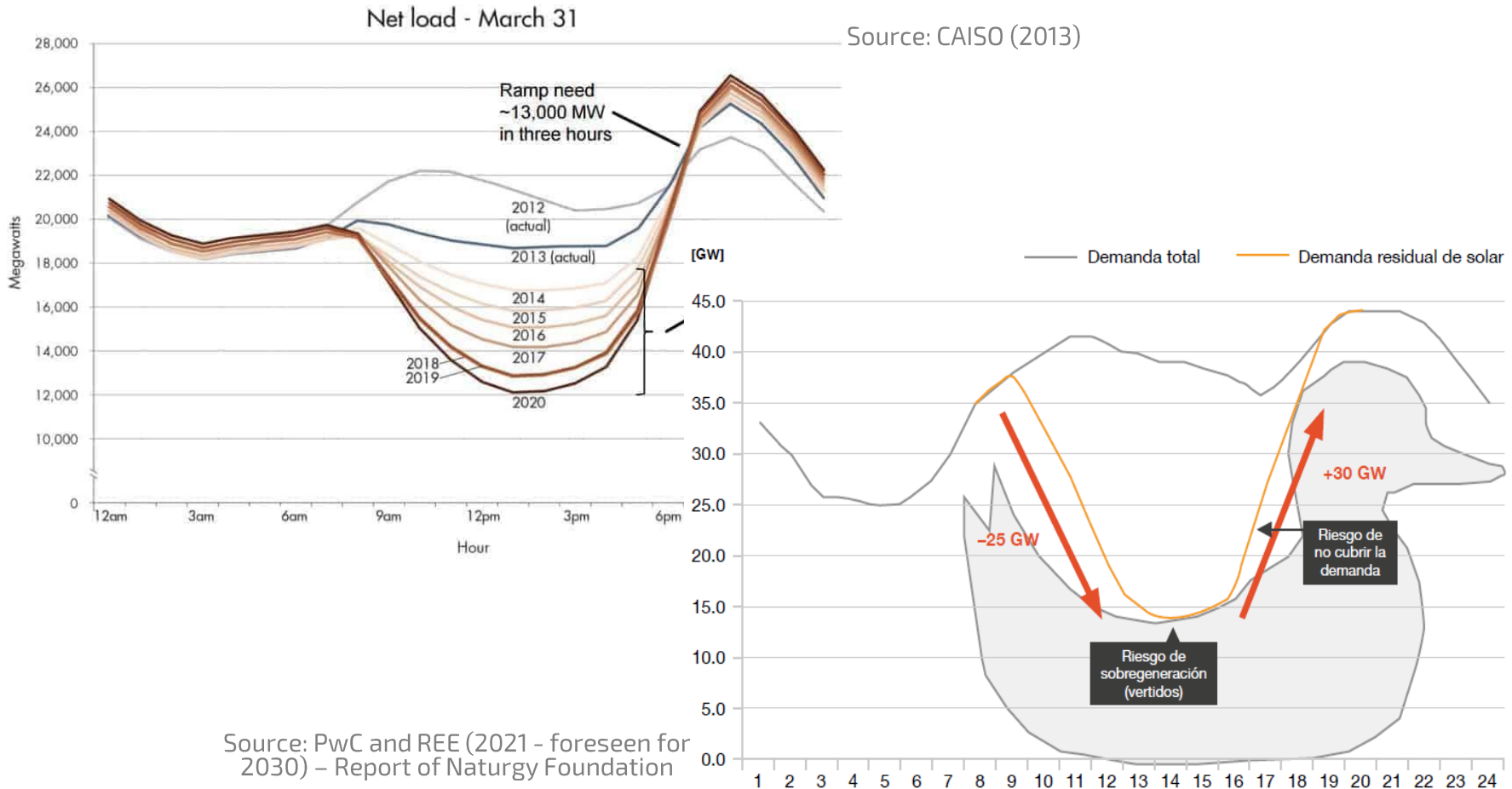
Source: JRC Flexibility requirements and the role of storage in future European power systems, 2022

- EC wants advancement of storage, with a bigger role to play in short-term electricity markets and competing with natural gas in short-term balancing.
- Member States to produce reports on needs for flexibility (at least five years), assessing how much flexibility is needed to integrate the projected growth of renewables and how storage and demand response step in at both transmission and distribution level.
- Member States should define national objectives for the use of flexibility resources like storage and encourage a wider participation of energy storage in capacity markets.

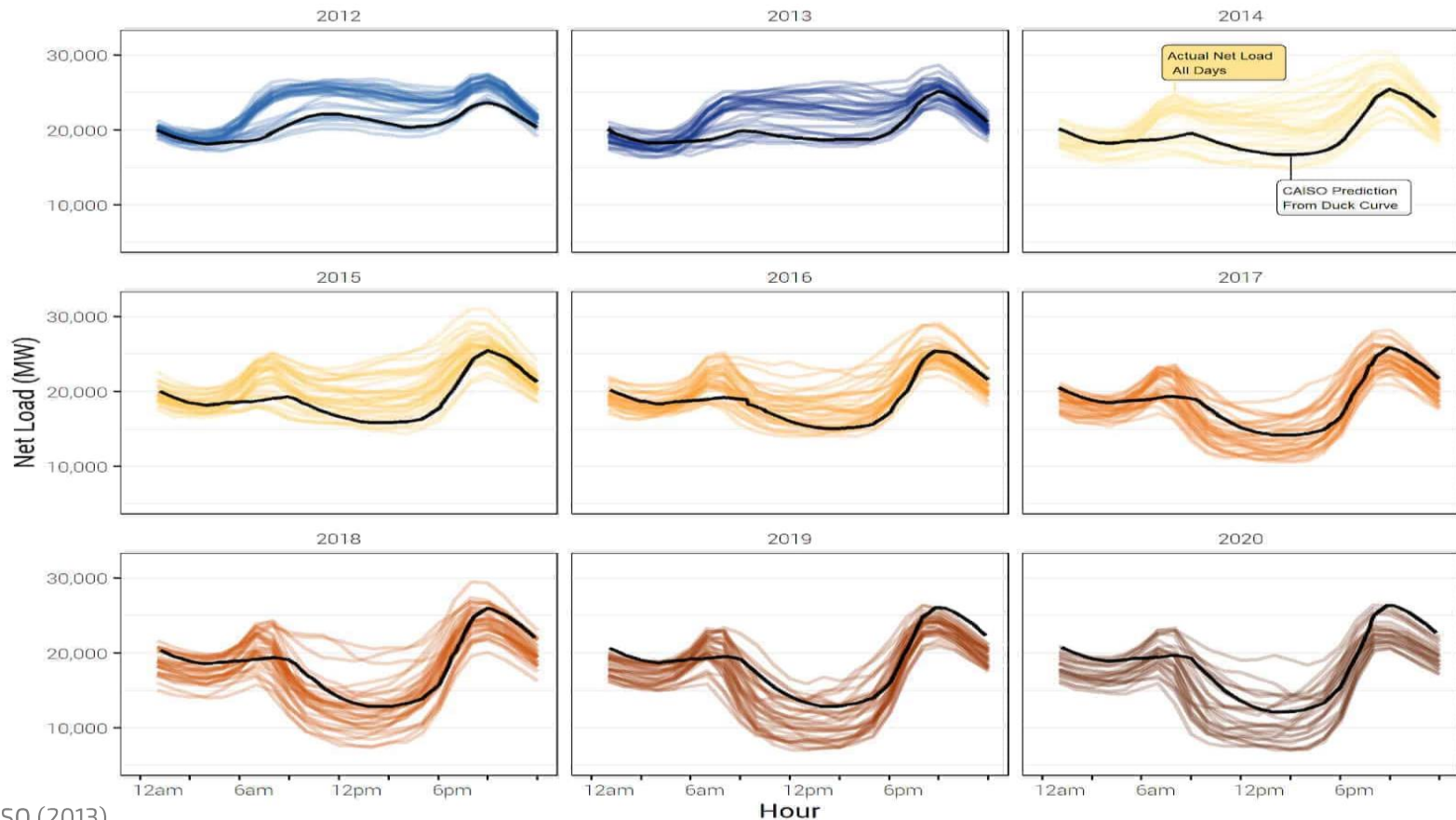
The problem: Matching Generation and Demand



Scenarios California (actual 2012-2020) vs. Iberia (foreseen 2030)



The experience in California

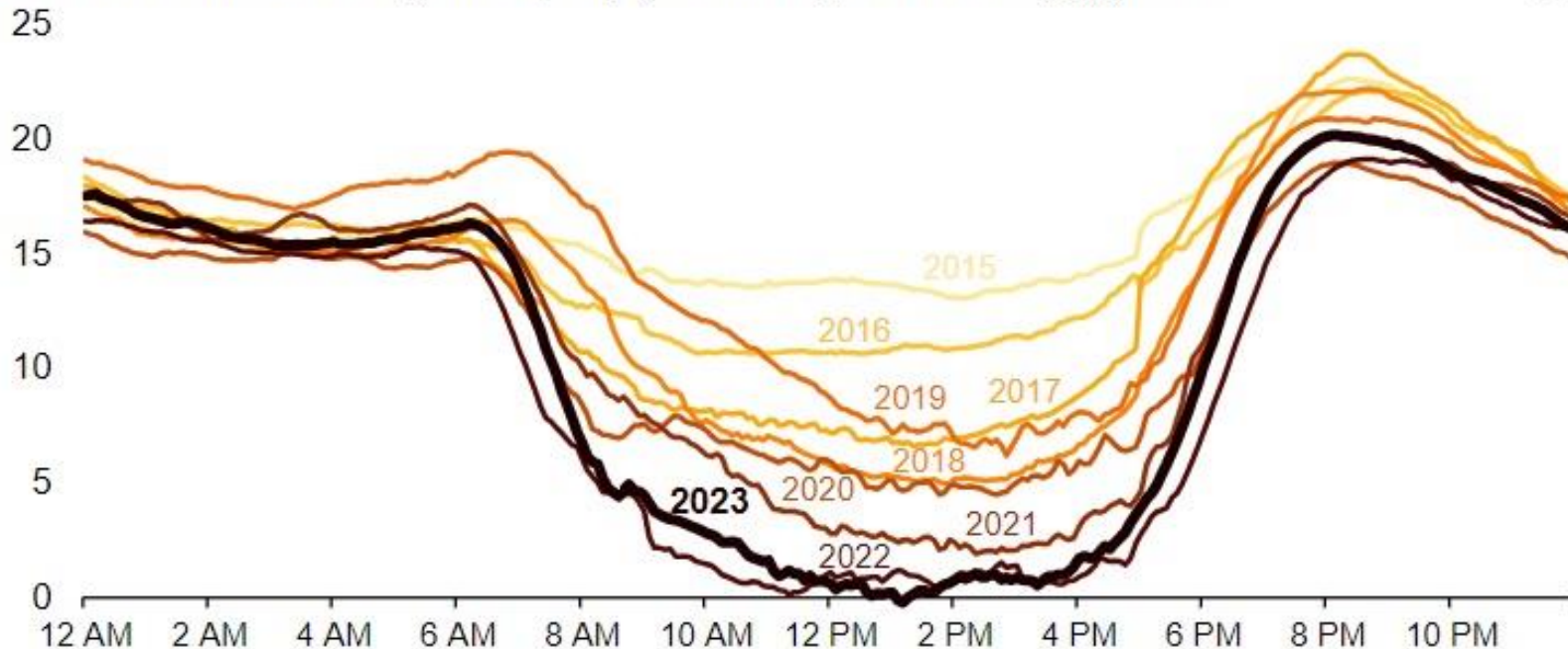


Source: CAISO (2013)

California: Actually deeper, and worse

California's duck curve is getting deeper

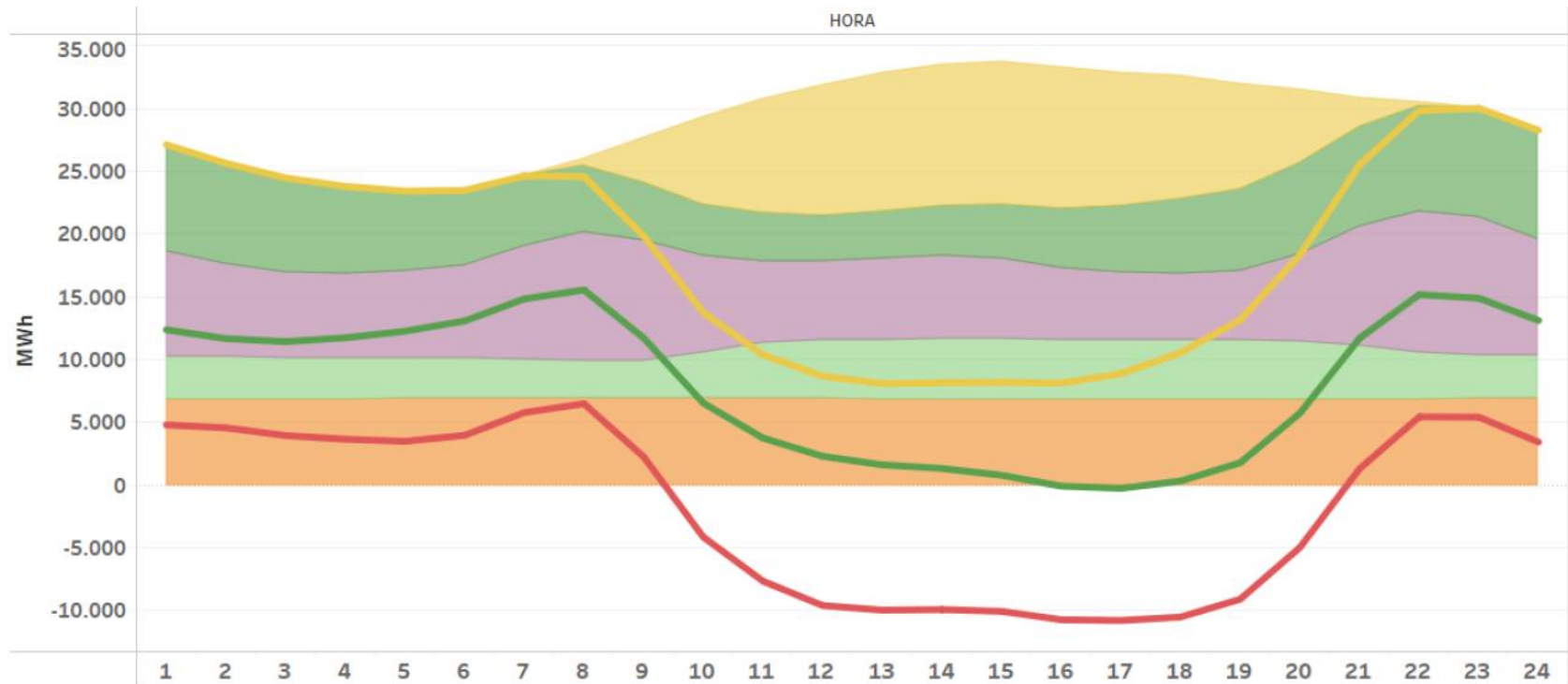
CAISO lowest net load day each spring (March–May, 2015–2023), gigawatts



Fuente de datos: Operador Independiente del Sistema de California (CAISO)

The “duck curve” in Iberia (2030)

Source: OMIE



Programación media PDBF en el periodo (áreas)

- Fotovoltaica
- Eólica
- Resto de producción necesaria
- Resto de renovable, cogeneración y residuos
- Nuclear

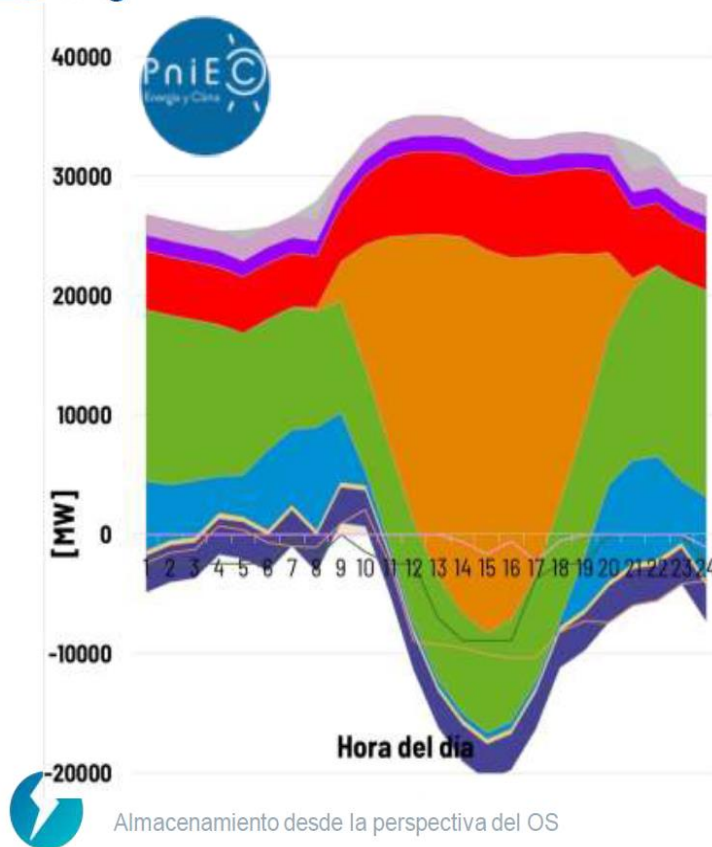
Estimación a año 2030 (líneas)

- Demanda residual sin Fotovoltaica a 2030
- Demanda residual sin Fotovoltaica y Eólica a 2030
- Mínimo valor horario de demanda residual sin Fotovoltaica y Eólica a 2030

REE (grid operator – exp. 2030)

¿Es necesario el almacenamiento? Una mirada al 2030

red eléctrica



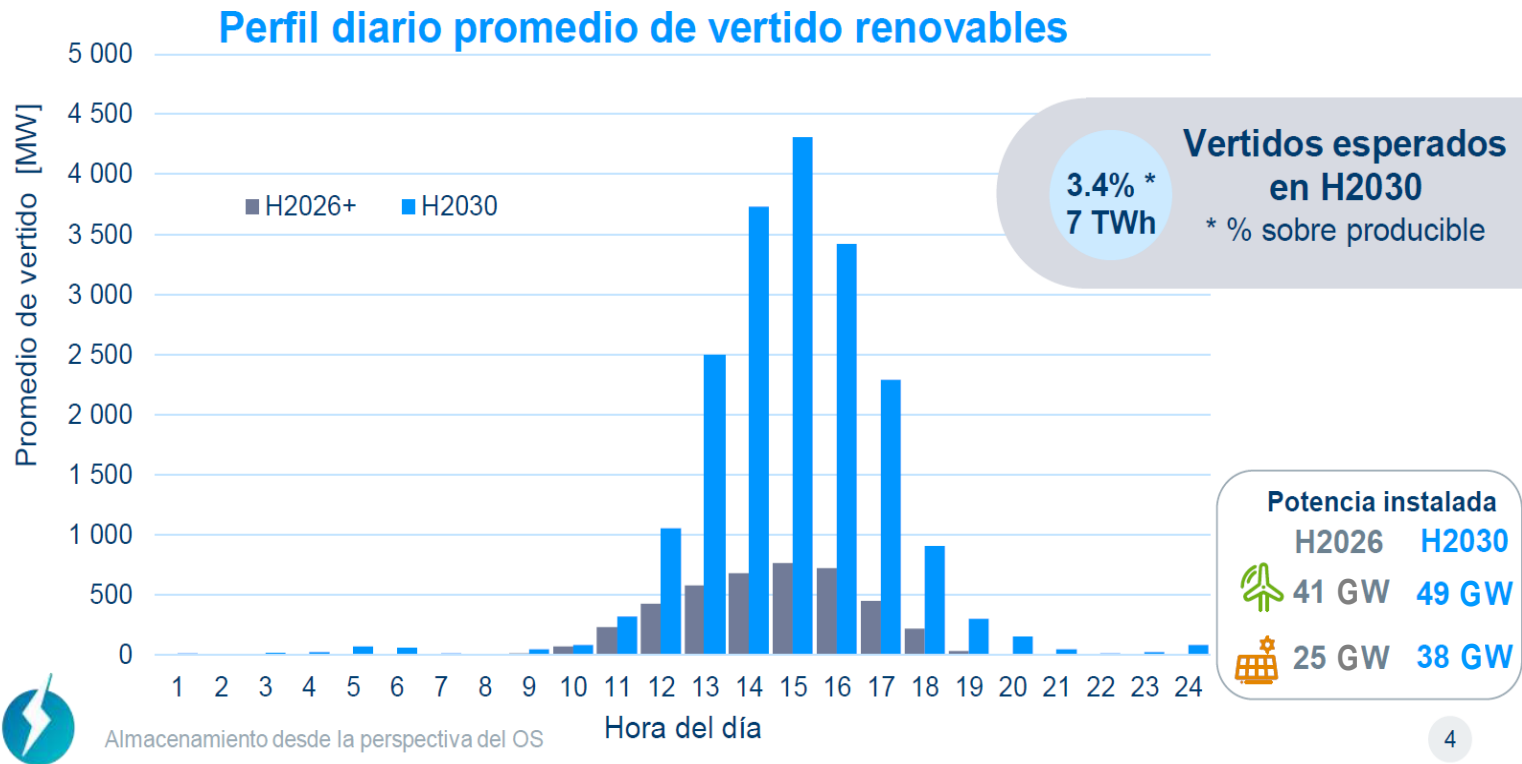
- Consumos(Bombeo+Baterías)+Saldos
- Carbón
- Hidráulica
- Solar FV
- Resto RES
- Baterías (gen)
- Consumo Baterías
- Nuclear
- Ciclos
- Eólica
- Termosolar
- Cogen y otros
- Consumo Bombeo
- Saldo Intercambios

20% Horas
Producción eólica + fotovoltaica será superior a consumo en H2030

Source: REE (2022)

REE expected curtailment (2030)

Vertidos de producción renovables por balance. Península red eléctrica



Source: REE (2022)

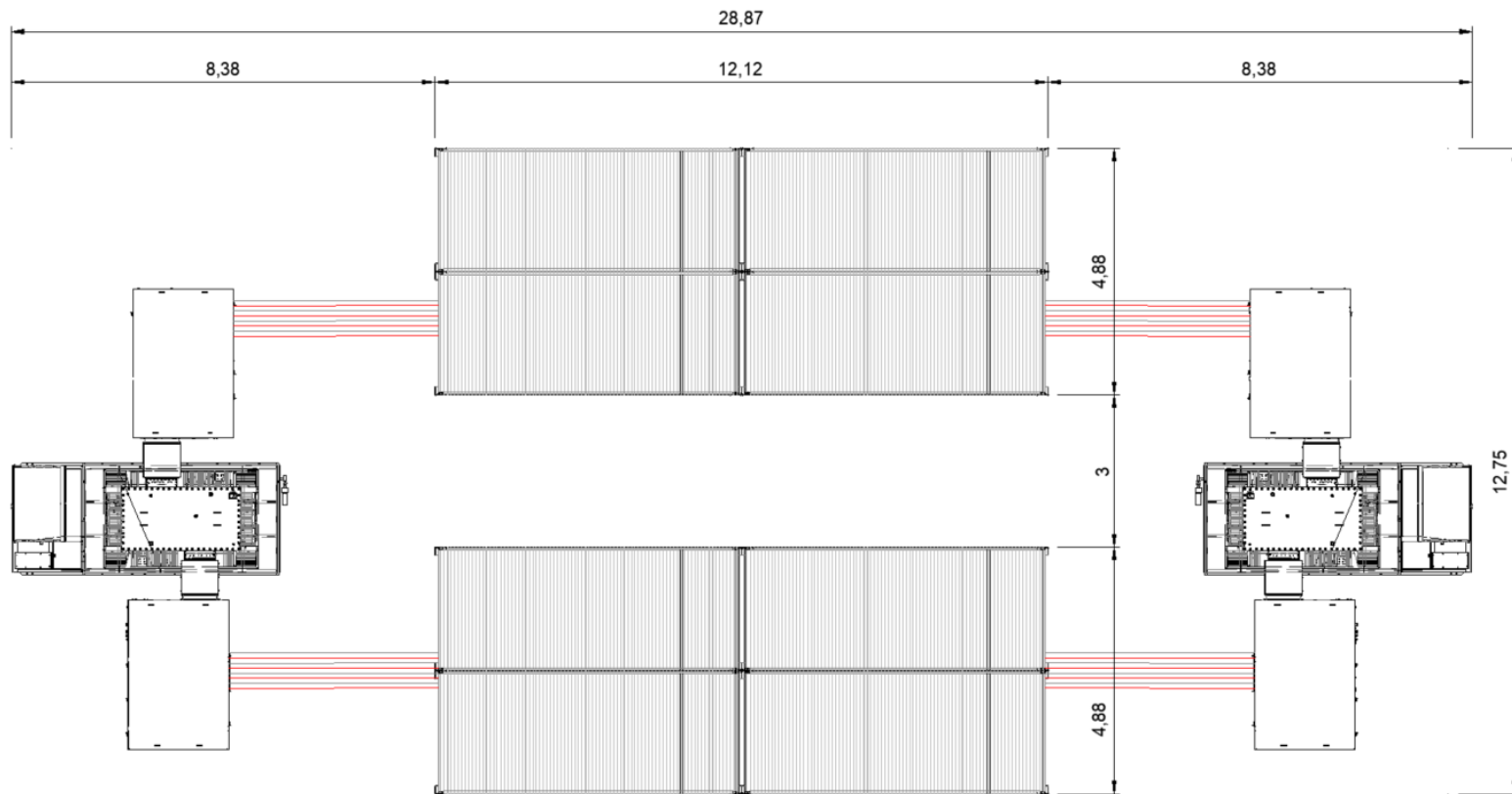
CAPEX and LCOS

50 MW 100 MWh (UK)



7,5 MW 15 MWh (Australia)

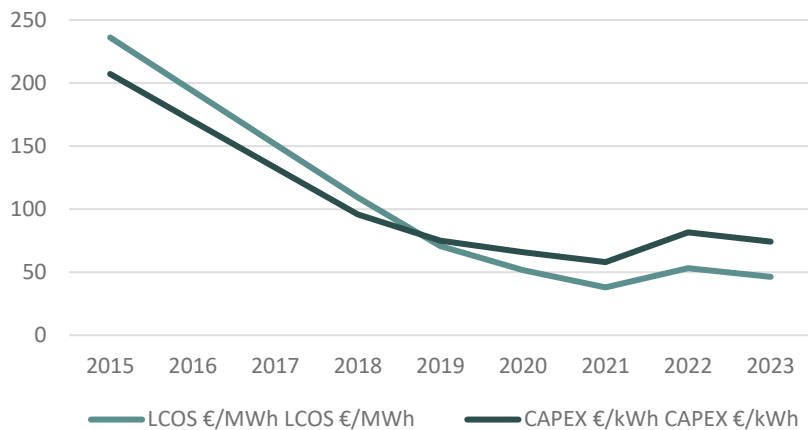
CAPEX: BESS getting compact



COMPACT (exp. 2025): 20 MW, 81,6 MWh, 30 kV (own design, two 20' HQ container levels): 4,5 m²/MWh

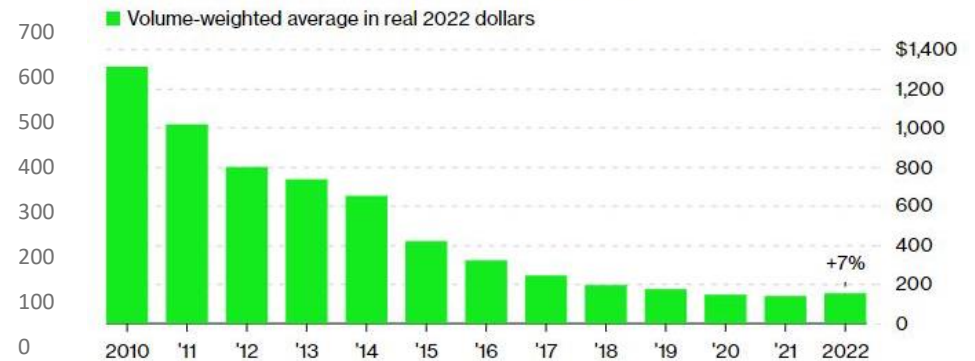
CAPEX and LCOS of BESS

Evolution of LCOS and CAPEX



For the First Time

Battery prices increase after a long, steady decline

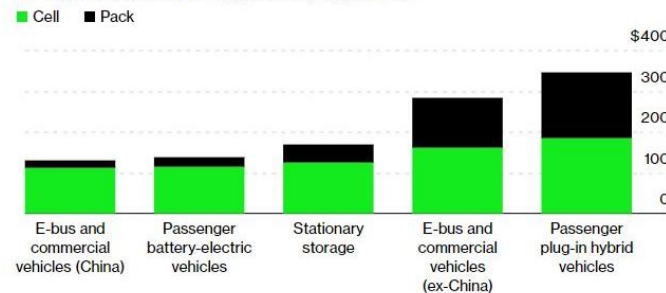


Source: BloombergNEF 2022 Lithium-ion Battery Price Survey
 Note: Values are averages across passenger EVs, commercial vehicles, buses and stationary storage. Includes cell and pack.

Source: ESS (own)

Higher Volume, Lower Prices

Average lithium-ion battery prices by application

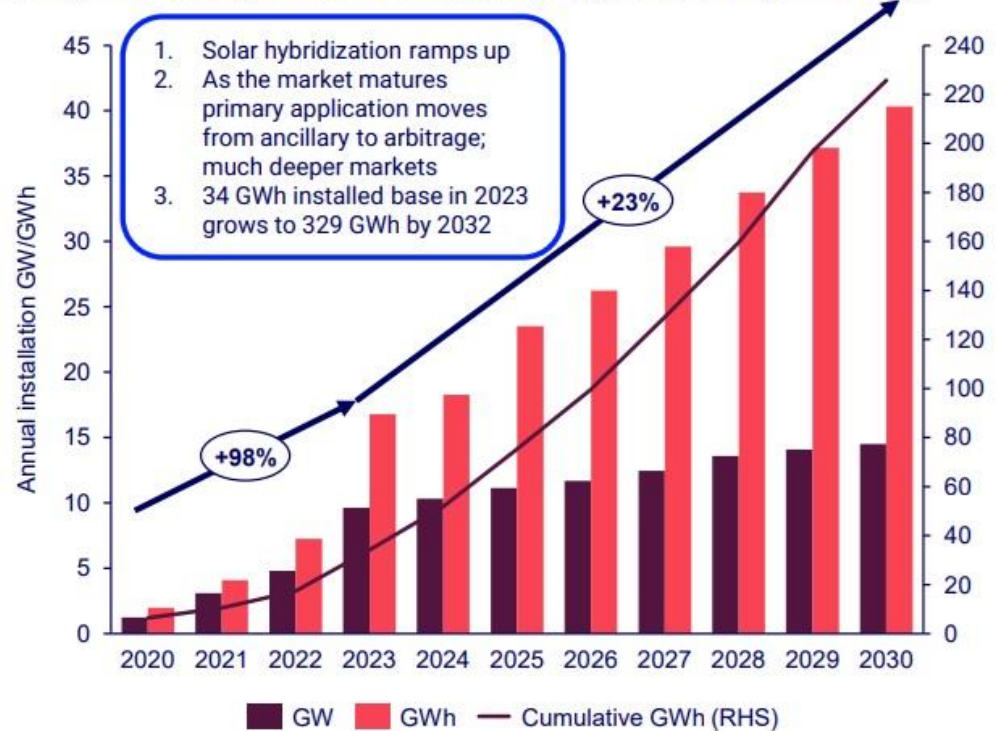
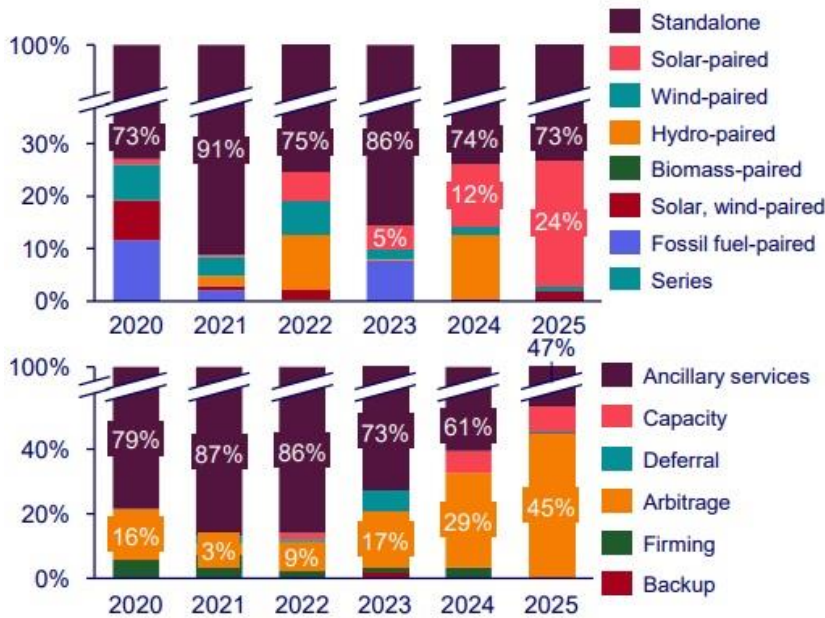


Source: BloombergNEF 2022 Lithium-ion Battery Price Survey
 Note: Values are volume-weighted and in real 2022 dollars.

Source: BNEF

Installed battery capacity to increase tenfold 2023-2032

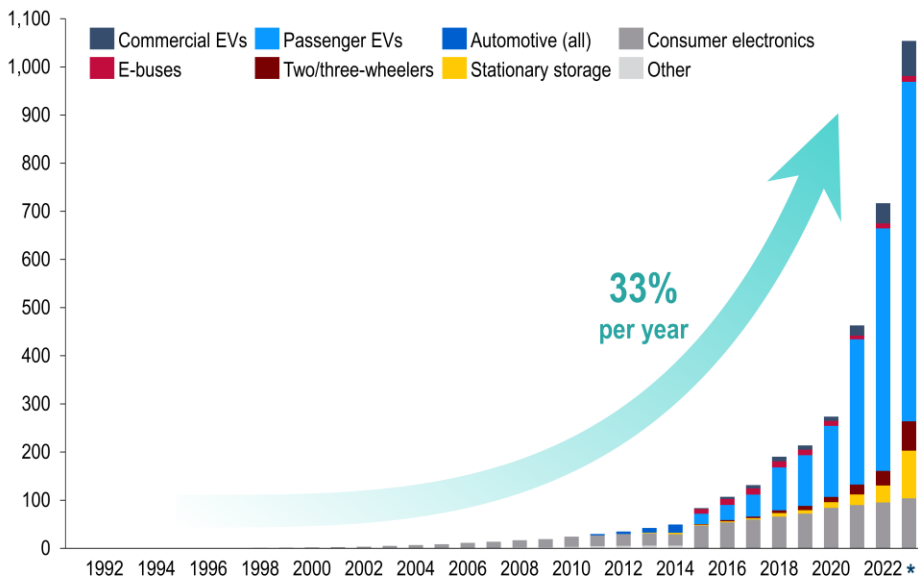
Europe grid-scale storage hybrids and applications (bottom) Europe grid-scale energy storage outlook (GW/GWh)



Wood Mackenzie Source: Wood Mackenzie

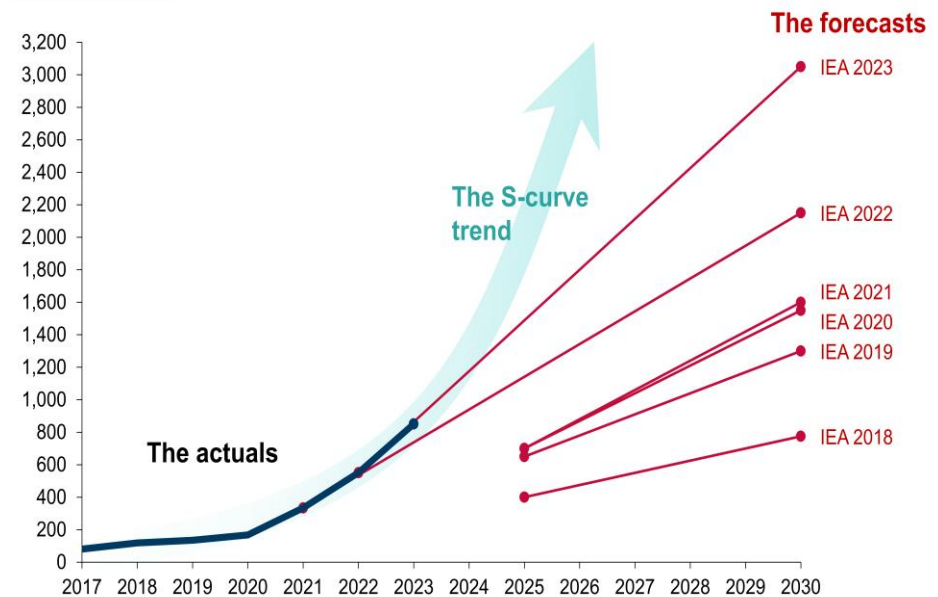
Source: Wood Mackenzie report "2023: the year the European renewables bubble burst and reasons for optimism in 2024"

Battery sales: S-curves



Global battery sales by sector, GWh/y

Source: Ziegler and Trancik (2021), Placke et al. (2017) for 1991-2014; BNEF Long-Term Electric Vehicle Outlook (2023) for 2015-2022 and the latest outlook for 2023 (*) from the BNEF Lithium-Ion Battery Price Survey (2023)



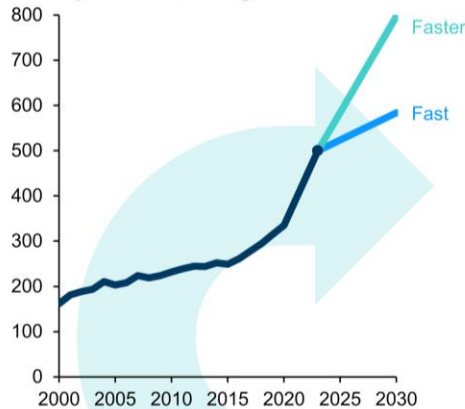
Automotive lithium-ion battery demand, IEA forecast vs. actuals, GWh/y

Source: IEA Global EV Outlook (2018-2023) current policy scenarios and actuals; BNEF Long-Term Electric Vehicle Outlook (2023) for 2023 estimate

CAPEX: Virtuous circle of technology - cost - volume

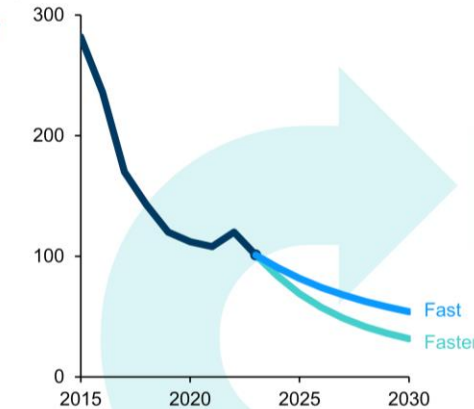
Battery energy density keeps rising...

Top-tier battery cell energy density outlook, Wh/kg



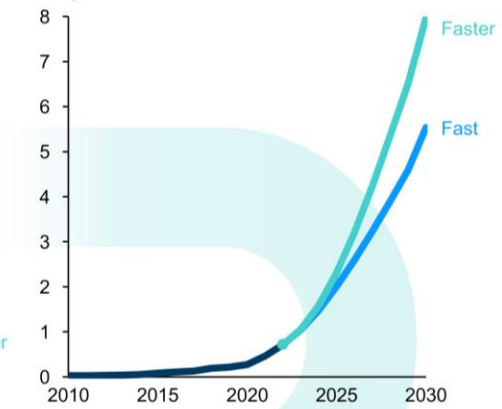
...while battery cost keeps falling...

Battery cell cost outlook, \$/kWh



...driving exponential growth of battery demand...

Battery demand outlook, TWh/y



...which, in turn, further increases energy density and lowers cost through economies of scale and learning effects.

The result is a domino effect of battery uptake across sectors and countries...

Source: BNEF & Rocky Mountain Institute.

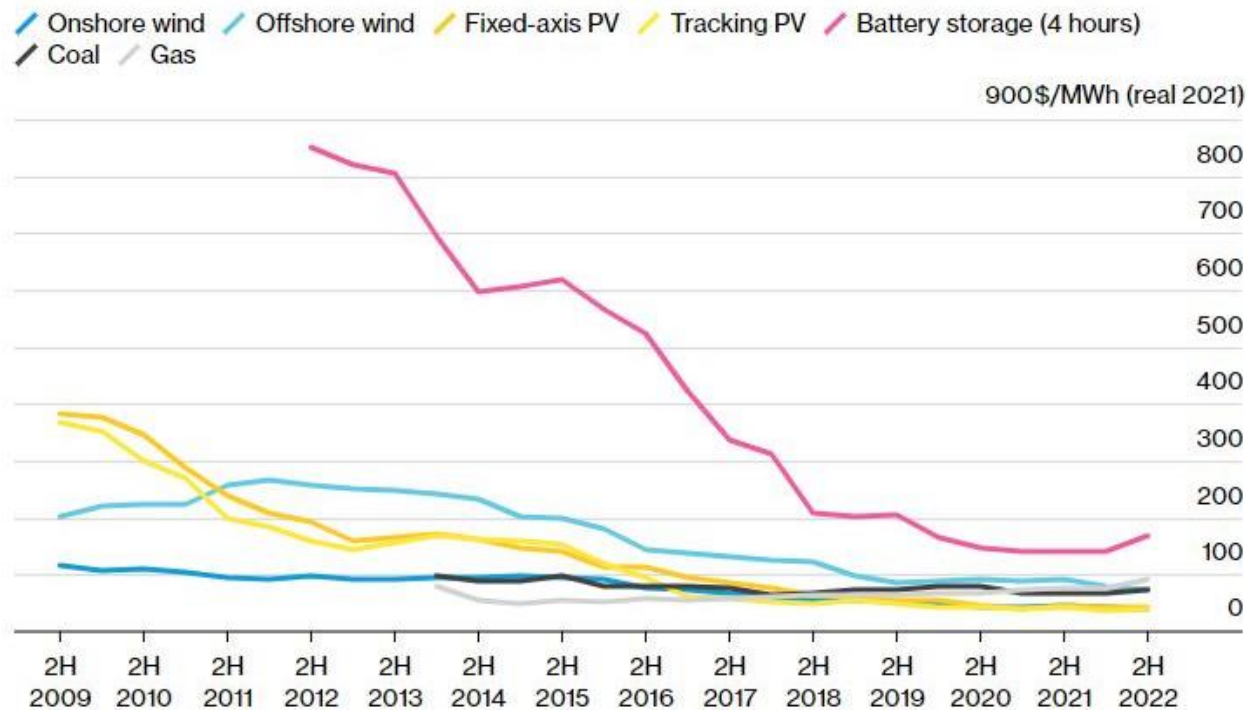
Battery cells to reach by 2030 a cost of 32-54 \$/kWh and an energy density of 600-800 Wh/Kg

LCOE of BESS

20%

Increase in debt costs for newly-financed projects since 1H 2022

Global levelized cost of electricity benchmarks, 2H 2022



Source: BNEF
 LCOE of storage includes purchase cost of electricity – 2023 sees a sharp reduction after the increase of 2022

CAPEX and LCOS of BESS

$$LCOS = \frac{Inv + \sum O\&M_{VAN}}{Nc \cdot DoD \cdot \eta c \cdot \eta d}$$

$$LCOE_{tot} = LCOE + f_{storage} \cdot LCOS$$

Year	2015	2016	2017	2018	2019	2020	2021	2022	2023
CAPEX €/kWh	580	476	372	268	210	184	162	228	208
% contribution battery	86%	84%	80%	73%	70%	68%	65%	75%	74%
LCOS €/MWh	236,0	193,6	151,4	109,1	70,6	51,6	37,9	53,2	46,2
LCOE PV €/MWh	35,0	33,6	32,3	31,0	29,7	28,5	27,4	26,3	25,2
Total LCOE €/MWh	153,0	130,4	107,9	85,5	65,0	54,4	46,3	52,9	48,3

- EVs driving prices down at a fast pace, with temporal constraints in raw materials and supply chain.
- The contribution of battery cells to the total system cost is rapidly decreasing.
- Price reduction is not linear and accelerating (in spite of recent market spikes).
- Major factors are technological improvement (double effect: energy density and cycling capacity) and economies of scale.
- Cost of storage will end up being marginal as compared to generation.

Source: ESS (own development)

Expected CAPEX 2024

CAPEX	UNIT	AVERAGE
Capacity MWh	€/MWhn	125.000
Power MWn (incl. EMS + BoS)	€/MWn	50.000
Grid access	€/MWn	50.000

BESS: OPEX and income



20 MW 20 MWh
(Philippines)

20 MW 20 MWh (Philippines)

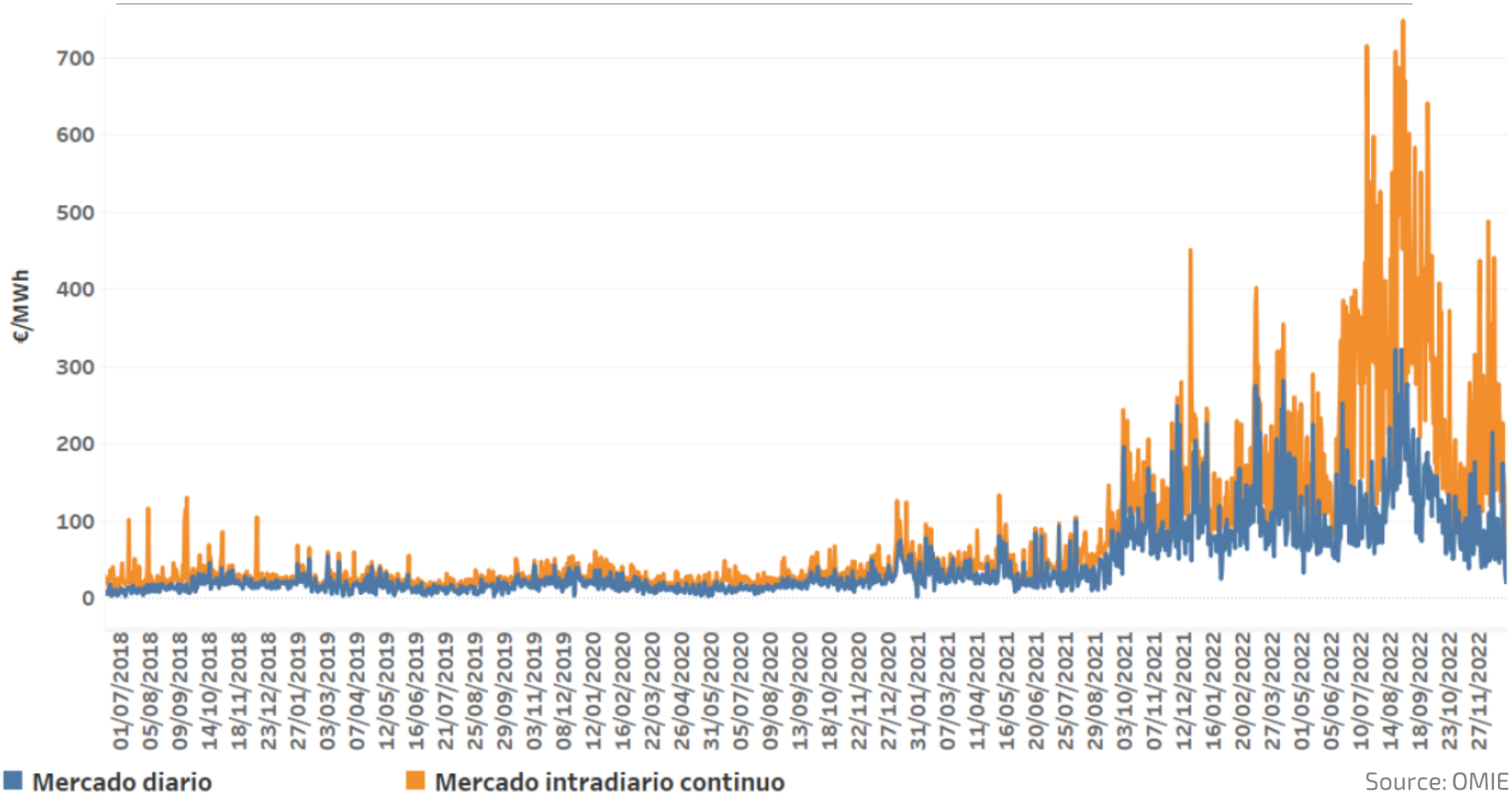


Revenue stacking: optimizing participation in ALL markets



Source: OMIE

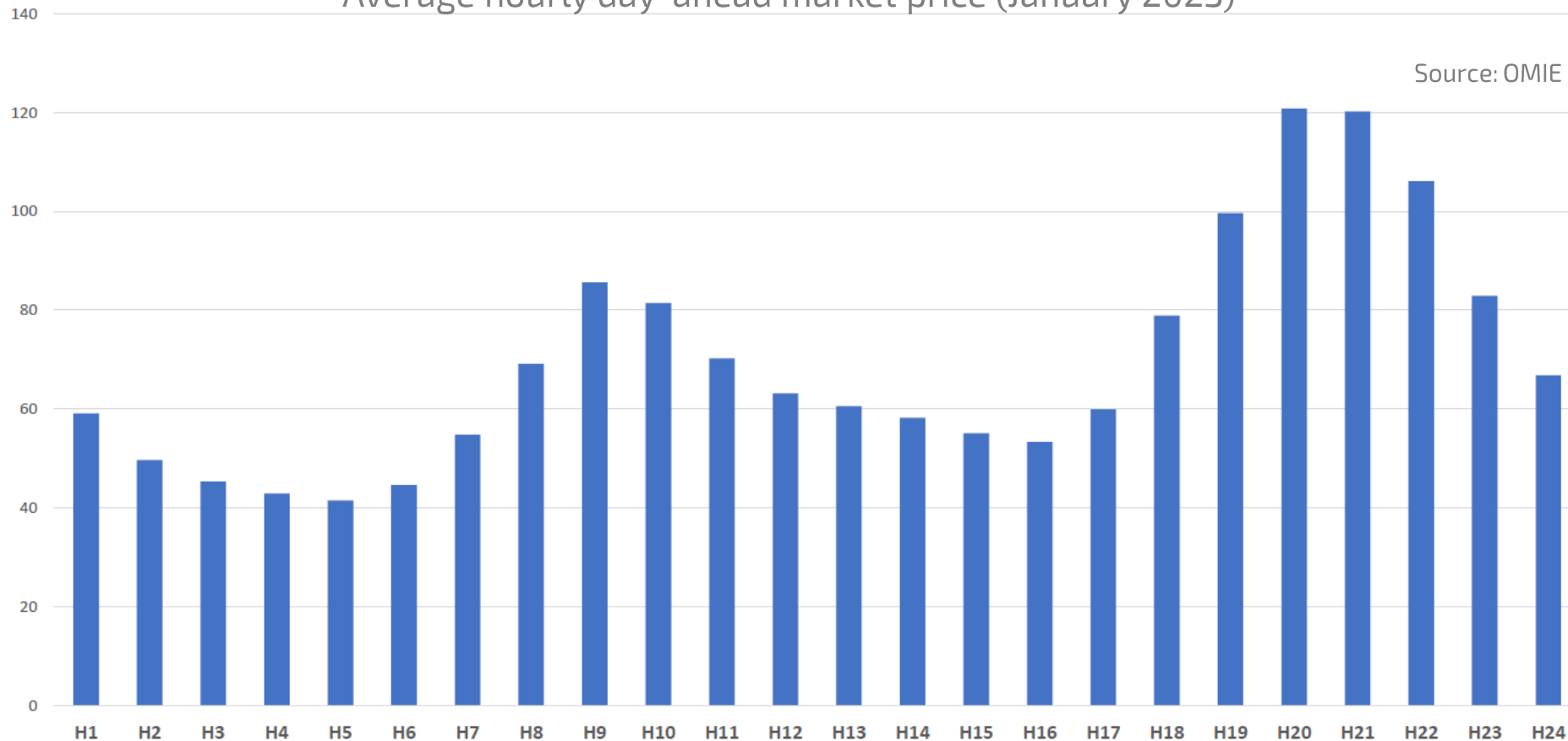
Spreads (revenues) increase with growing penetration of renewables



Source: OMIE

Prices and spreads increasingly reflect the “duck curve”

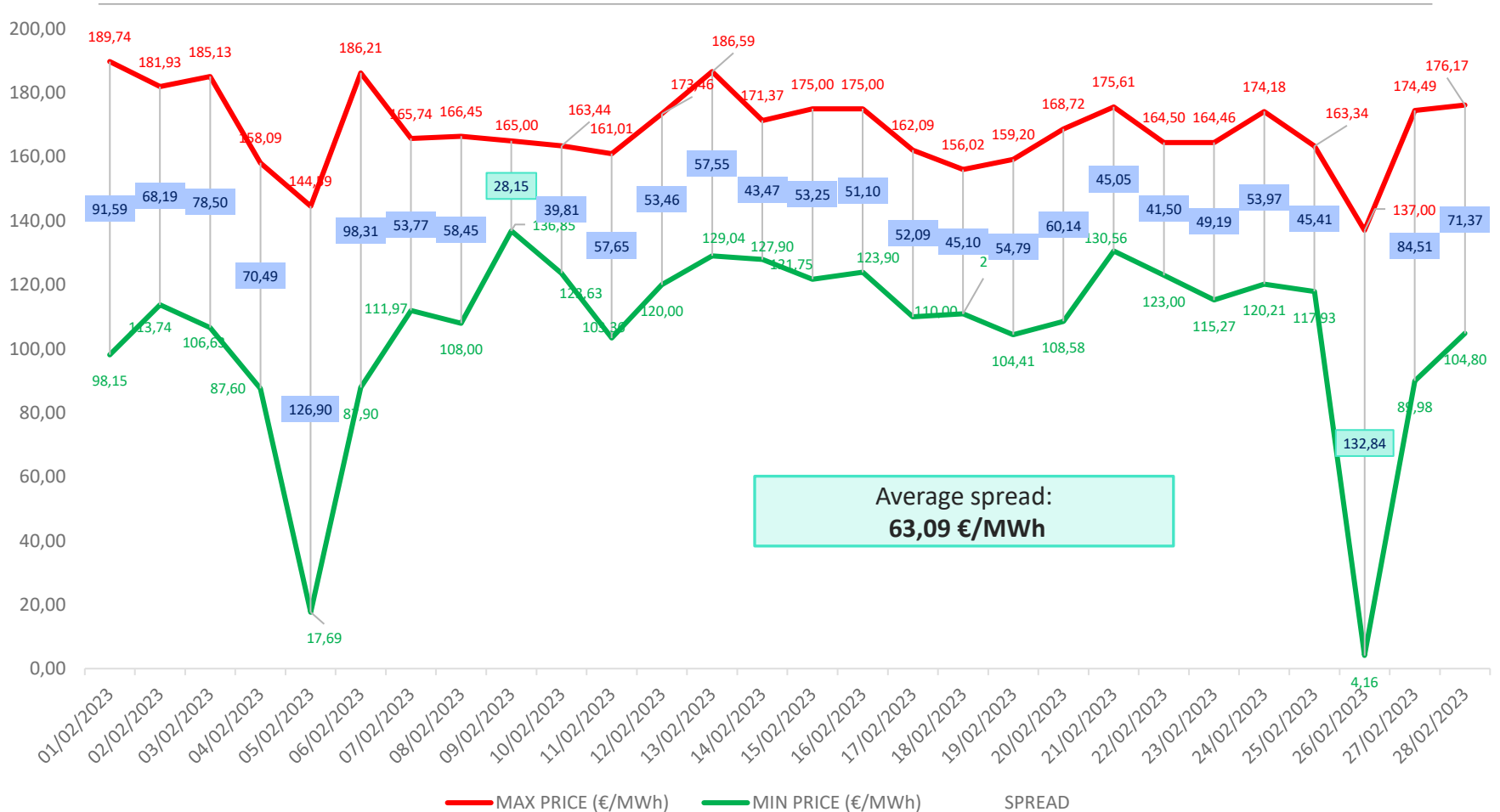
Average hourly day-ahead market price (January 2023)



Growing price spreads

Lowest 1st Third 2023: SPREADS day-ahead market (February)

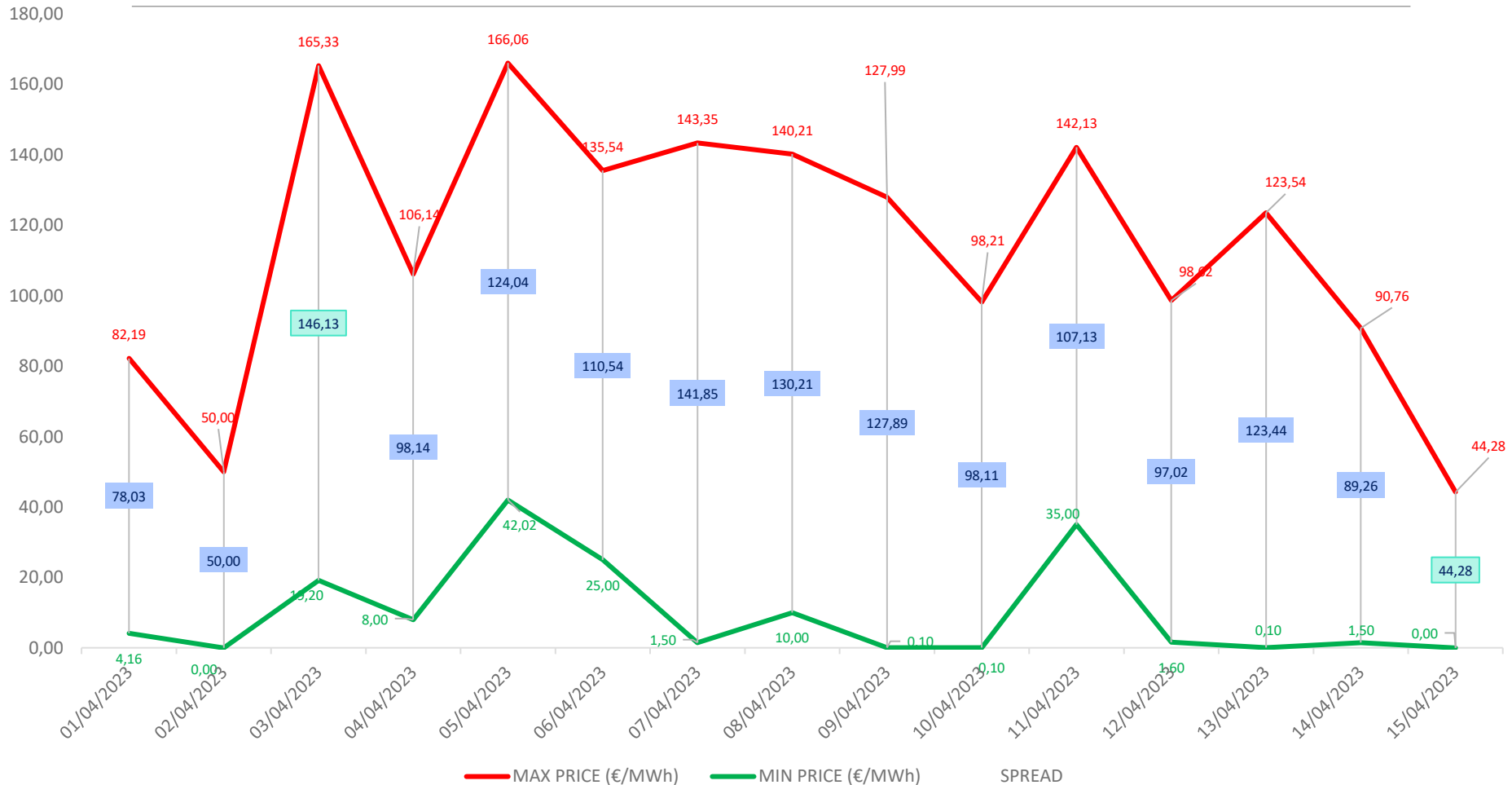
Source: OMIE



Growing price spreads

HIGHEST 1st Third 2023: SPREADS day-ahead market (April)

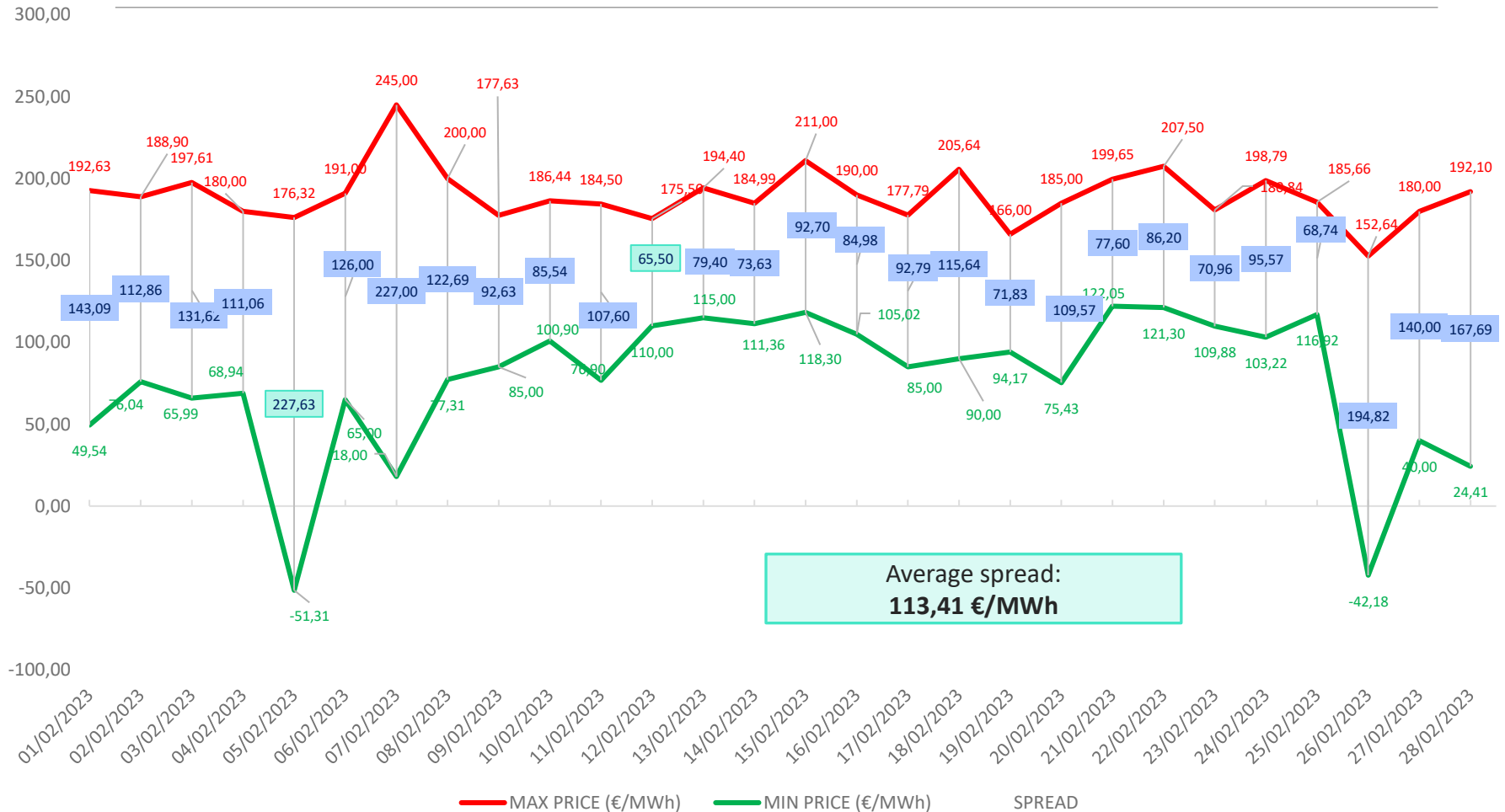
Source: OMIE



Growing price spreads

Lowest 1st Third 2023: SPREADS intraday market (February)

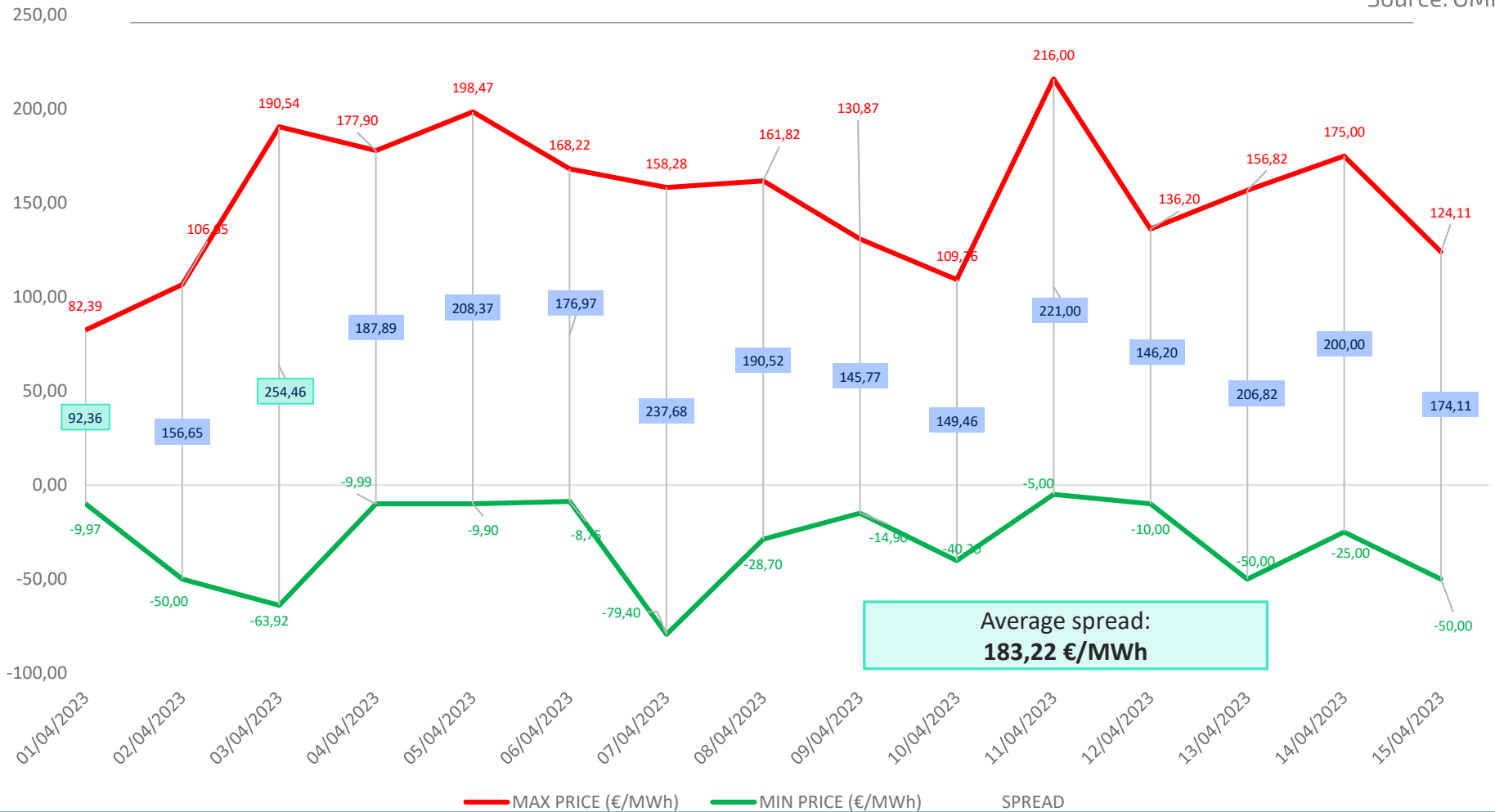
Source: OMIE



Recent price spreads

HIGHEST 1st Third 2023: SPREADS intraday market (April)

Source: OMIE



Average price spreads Jan-Apr 2023

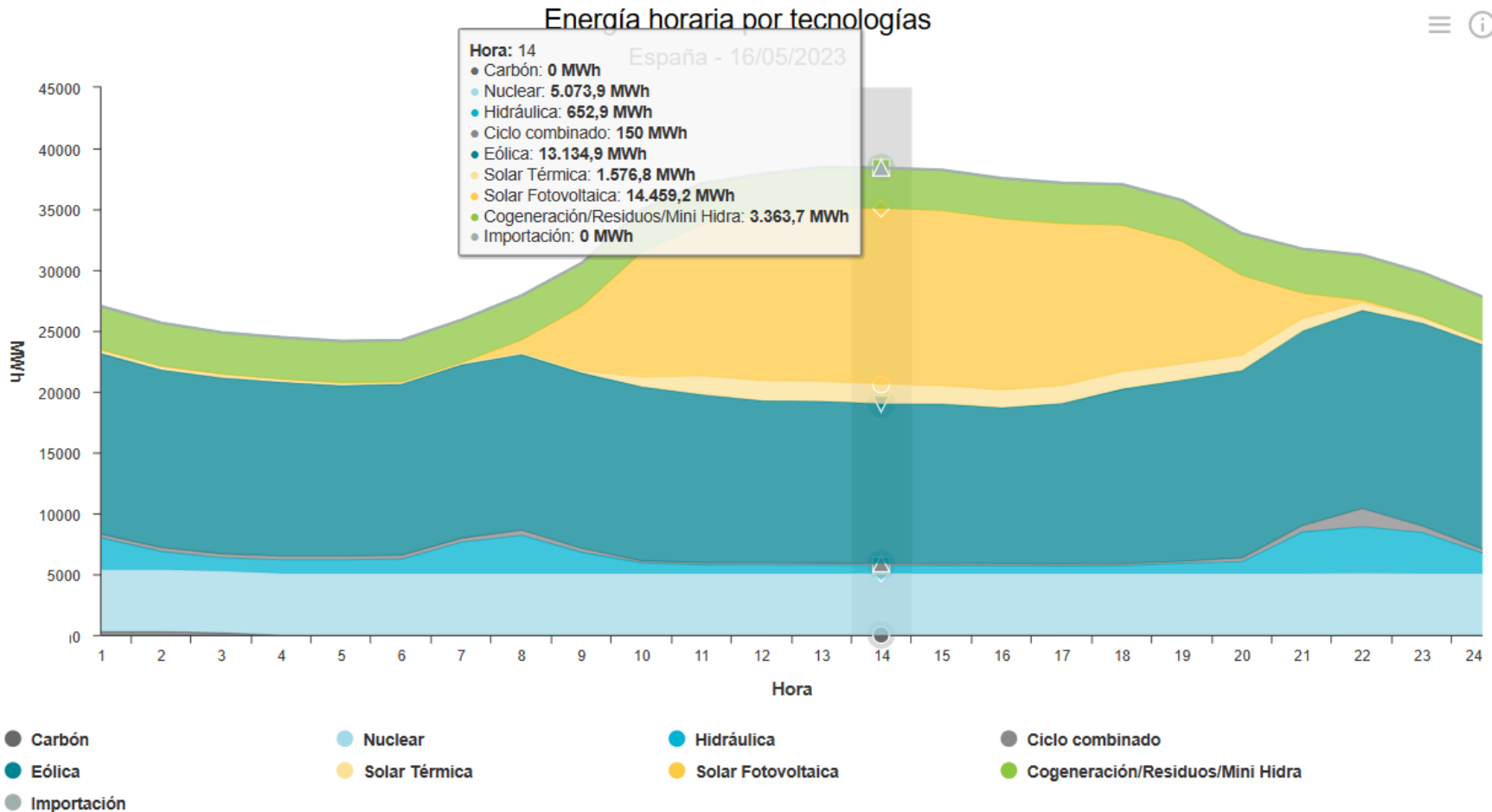
Source: OMIE

Average €/MWh 2023	Price Day-ahead	Spread Day-ahead	Spread Intraday
January	69,55	92,19	159,59
February	133,47	63,09	113,41
March	89,66	85,59	163,36
April	61,01	104,40	183,22

Record days becoming recurrent

8h 100% renewables + nuclear (16 May 2023 11-19 h)

Source: OMIE



Average prices evolution: 2023

Perfil de precios del mercado eléctrico en España

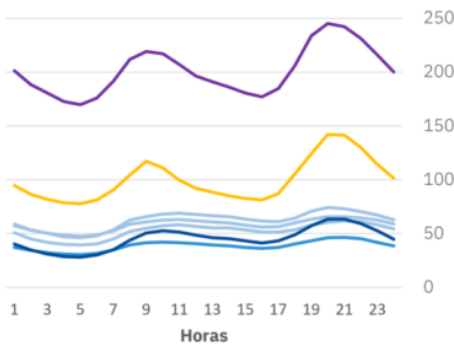
El impacto de la energía solar fotovoltaica en los precios del mercado

— 2017 — 2018 — 2019 — 2020 — 2021 — 2022 — 2023

Source: Aleasoft

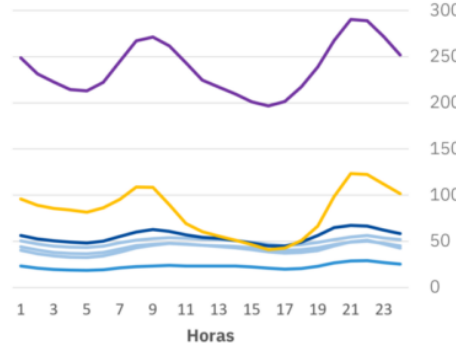
Enero-febrero

300 €/MWh



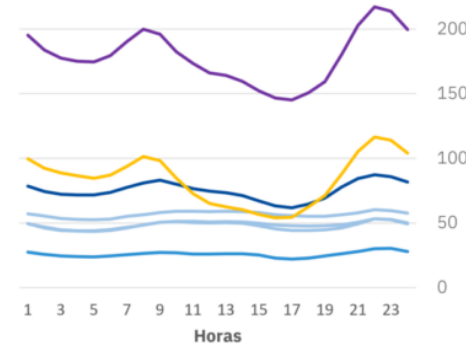
Marzo-abril

350 €/MWh



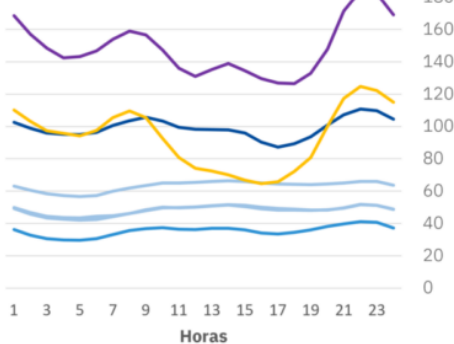
Mayo-junio

250 €/MWh



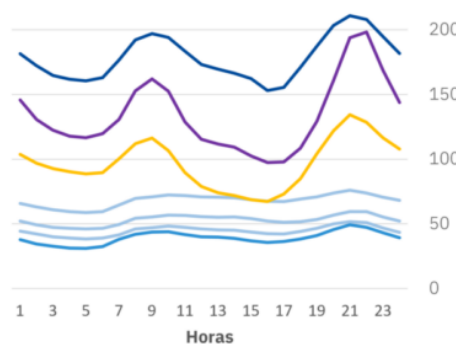
Julio-agosto

200 €/MWh



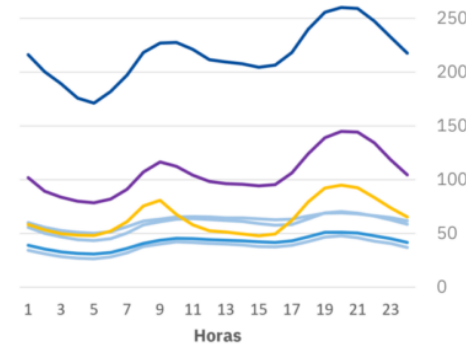
Septiembre-octubre

250 €/MWh



Noviembre-diciembre

300 €/MWh



Fuente: Elaborado por Aleasoft con datos de OMIE.

Datos de precios para 2023 en el gráfico noviembre-diciembre incluyen solo datos hasta 01/12/2023.

Baseload and consumption profile PPAs offer higher revenues

PEXAPARK'S EUROPEAN PPA MARKET OUTLOOK 2023:

- Baseload PPAs command a premium compared to Pay-as-Produced (“PAP”) PPAs. Interestingly, sellers that master Baseload PPAs can handle the much discussed “24/7 Green Supply” agreements!
- There are corporates that by nature of their consumption profile are much more inclined to buy fixed profiles as foreseen under Baseload PPAs. In exchange of the higher risks, energy producers benefit from a pricing premium, compared to PAP.
- The business case for co-locating energy storage as an optimiser in assets under baseload PPAs is gaining traction.
- Volatility and the reversion of system costs will result in an increasing share of renewables + storage projects and will bring to the fore PPAs reflecting both the energy sale and storage elements. The system will demand ‘smarter and more flexible’ renewables, that will leverage the benefits of colocation with energy storage assets.

We are entering a new phase, where readiness, alertness and flexibility is the way forward.

Source: Pexapark

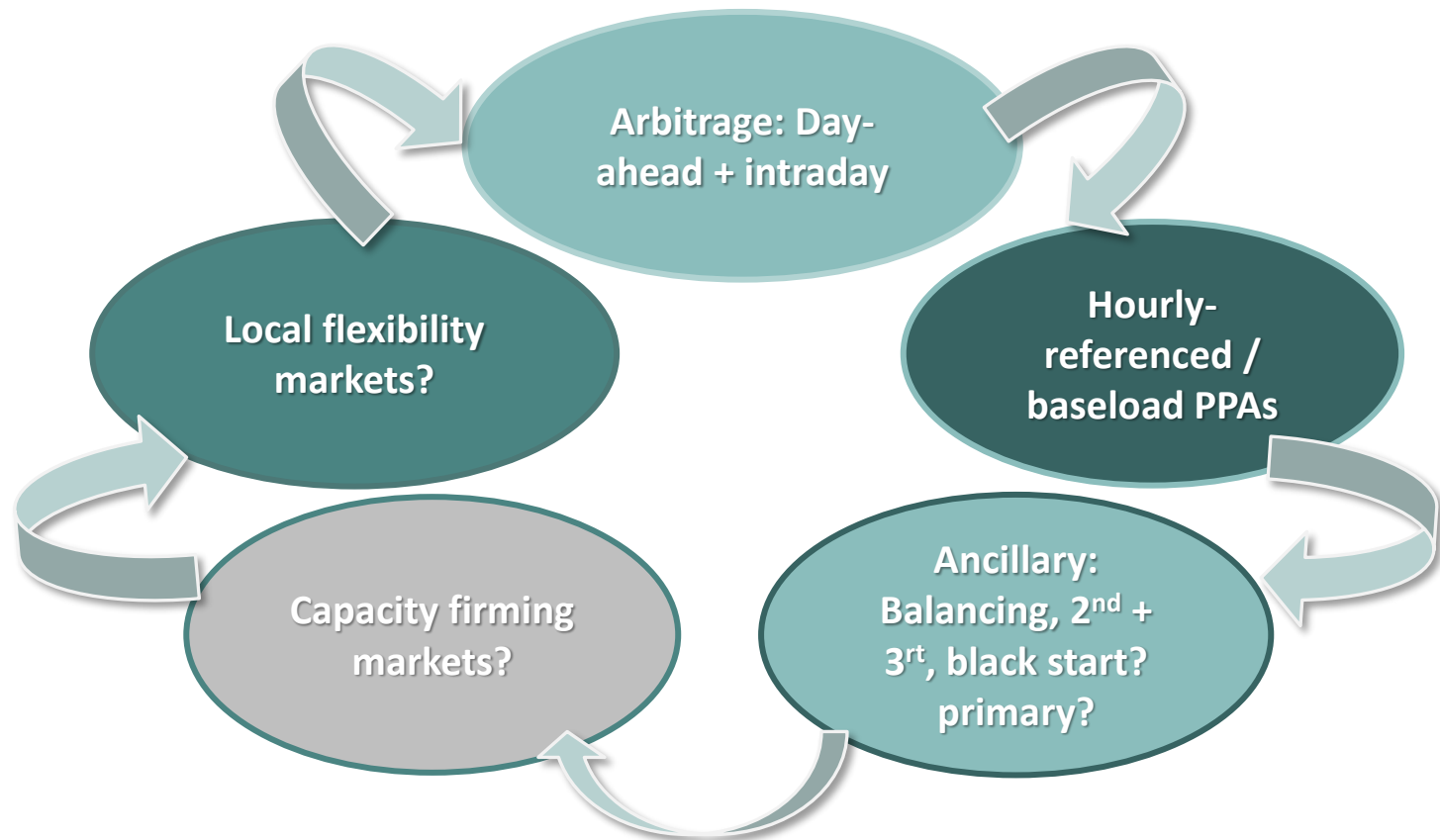
Capacity payments

Derating factor in last UK tender for capacity payments:

- 1 h: 11,81%
- 1,5 h: 17,77%
- 2 h: 23,63%
- 2,5 h: 29,58%
- 4 h: 46,86%

Still unknown how it will work in the case of Spain (when/if launched).

Revenue Stacking



BP: Operation & OPEX

OPERATION PARAMETERS		
Operative life	Yrs	15
DoD (operation)	%	95,0%
Average yearly cycles (over nominal capacity * DoD)	#/yr/MWh	621
Average daily cycles	#/day/MWh	1,7
Capacity year 1 (for linear estimation)	%	94,5%
Yearly degradation (over nominal capacity)	%	-1,9%
OPEX (yearly)		
Fixed O&M expenses (incl. land rent and surveillance)	€/MWhn	500
Fixed O&M expenses	€/MWn	1.900
Variable expenses (due to operation)	€/MWh	0,5
Yearly variation of expenses	%	1,7%
Other operation expenses (energy trader)	% of sales	0,40%
Expenses not subject to VAT (insurance, labour, etc.)	€/MWhn	800
<i>Other known power sale and operation costs and taxes such as electricity tax, BICE, IAE, etc. not included</i>		

Table of input data for BP results from running a 15-yr cycling model

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